





## **1. PROJECT DESCRIPTION.**

The City of Hermosa Beach (City) is a community moving forward. The City has recently embarked on several important processes and projects that, with community support, will shape the future of Hermosa Beach and address many key issues facing communities throughout the South Bay and California. Hermosa Beach has initiated a Community Dialogue process, an integrated General Plan and Coastal Land Use Plan centered on sustainability and a low carbon future, an Economic Development Plan for Downtown Hermosa Beach, a corridor and economic enhancement plan for the City's entry corridors, and studies on the environmental, economic, and health impact of a proposed oil production project. The City Council has adopted a Strategic Plan, placing the Local Coastal Program and Carbon Neutral Plan among its highest priorities.

The comprehensive and strategic efforts underway in Hermosa Beach present a unique opportunity to fully integrate coastal resource and land use issues within a comprehensive planning process through updates to the Coastal Land Use Plan (CLUP) and preparation of the Implementation Plan components leading to a certified Local Coastal Program (LCP).

### **A. Goals and Objectives**

The City is a built-out coastal city in the heart of the South Bay with 20,000 residents, two miles of popular City-owned recreational beach, and a fishing pier. As a tourism-dependent city with a world-class sandy beach, attracting 3 to 4 million visitors annually, protecting our natural and economic resource is the highest priority, and directly impacts our quality of life. Goal achievement will occur through completion of the work program identified in the next section.

**Goal: Adopt a certified Local Coastal Program that will guide the future of Hermosa Beach as a sustainable and resilient beach community with enhanced coastal resources for the benefit of Hermosa Beach, the region and state, for generations to come.**

- **Objective 1:** Work with California Coastal Commission staff to effectively create an LCP that will meet local needs and address issues of statewide importance.
- **Objective 2:** Collaborate with local residents, businesses, and visitors to identify and address key issues threatening economic prosperity and quality of life.
- **Objective 3:** Identify key issues, opportunities, and trends affecting coastal resources.
- **Objective 4:** Comprehensively address current and emerging coastal land uses issues.
- **Objective 5:** Develop implementing ordinances and resolve issues that have prevented Hermosa Beach from receiving California Coastal Commission certification.
- **Objective 6:** Adopt and certify the LCP to the mutual satisfaction of Hermosa Beach and the California Coastal Commission.
- **Objective 7:** Ensure changes proposed to the CLUP and implementing ordinances minimize potentially adverse environmental effects.
- **Objective 8:** Prepare staff and materials for post-certification Coastal Development Permits (CDP) responsibilities.

### **B. Project Details**

Considerable efficiencies will be gained through an update to the CLUP and preparation of the implementing documents supporting adoption of the LCP concurrent with the General Plan update process. The tasks to be undertaken or leveraged as part of the LCP update process are summarized below, with each task identified as a priority or secondary grant request. Primary grant requests (noted with an asterisk below) have not yet been funded to the extent necessary by

the City or other grant programs. Other tasks are funded by other efforts, including the Sustainable Communities Planning grant, the Climate Ready grant, and the Sea Level Rise LCP program. Funding through this request will allow these tasks to be expanded and refined to ensure the LCP meets the current expectations of the Coastal Commission as well as the needs and vision of the City. The Work Program contained in Section 2 provides a detailed discussion of the tasks and subtasks proposed for this project. Below is a brief outline of the proposed project.

- **Task 1: Coordinate with the Coastal Commission\*** – This task will occur throughout the LCP process, involving early coordination and staff review.
- **Task 2: Engage the Community and Stakeholders** – This task will occur throughout the LCP process and include community and stakeholder engagement such as open house workshops, focus groups, or a project website to identify issues, develop the plans (Land Use and Implementation), and participate in review and adoption.
- **Task 3: Inventory Coastal Resources and Identification of Key Issue Areas\*** – This will include preparation of maps and analysis, and a review of current and emerging issues, opportunities, and trends relevant to the coastal zone. The technical studies to be funded or incorporated into the LCP process include:
  - **Parking Utilization and Use Study** – The primary purpose of the Hermosa Beach Parking Access Study is to inform and resolve outstanding policy issues preventing certification and enhance beach access for both visitors and residents. Available resources have limited prior efforts, relying on parking utilization data that is anecdotal, limited in location, or extremely outdated. Recent advances in travel demand management analysis and parking technologies present new opportunities to resolve outstanding issues when explored in greater detail. Taken alone, each of these areas could help the Coastal Commission achieve its goal of maintaining and enhancing access to the coast. However, when combined with the analysis, technical resources, and public outreach process already under way for the General Plan update, synergies between the City and Coastal Commission goals are much more likely. Both agencies will benefit from information and options to further shared goals, with the resulting product able to serve as parking utilization and beach access best practices that can be utilized by coastal communities throughout California.
  - **Beach Use Survey and Management Plan** – This study will identify beach use patterns, survey users, review special event activities and permitting processes, and provide recommendations on appropriate coastal management techniques that will maximize enjoyment of the beach for residents and visitors. This survey will provide essential information to the resolution of the outstanding issues related to beach access and special event management. It will benefit the public by improving beach access and ensuring continued use and enjoyment of the beach for all.
  - **Sea Level Rise Vulnerability Assessment** – The City is participating in a regional sea-level rise and coastal storms study to examine coastal erosion and shoreline change along the Los Angeles coastline to enhance planning and protection of coastal assets, populations, and economies of participating jurisdictions. In addition to the Ocean Protection Council-recommended funding of \$235,000, the six project partners are committing \$180,000 of in-kind services and will leverage significant investments by other agencies to model climate change impacts. *(Funded through City funds, and OPC Sea Level Rise Planning Grant)*

- **Subsurface Stormwater Runoff Analysis** – Site-specific subsurface hydrologic data will be combined with existing infrastructure information to forecast potential infrastructure vulnerabilities. These forecasts will support prioritization of climate adaptation strategies for vulnerable infrastructure to incorporate into the City’s Capital Improvement Plan, Local Coastal Program, General Plan, Hazard Mitigation Plan, Municipal Code, and Enhanced Watershed Management Program. Innovative solutions for reducing potential impacts on ocean water quality will also be included. *(Partially funded through Coastal Conservancy Climate Ready Grant)*
- **Task 4: Prepare a Plan for Coastal Act Priority Uses (CLUP)** – Following initiation of community engagement and coastal resources inventory activities, the CLUP will be prepared, including drafting of goals, objectives, and policies.
- **Task 5: Develop Implementing Ordinances\*** – Following preparation of the CLUP, the implementation plan will be developed and will include new topics specific to City issues and Coastal Commission guidance. Issues to be addressed through revisions to or new implementing ordinances may include stormwater management, beach management and event use, parking access, transportation demand management, and others identified through the inventory and community engagement processes.
- **Task 6: Conduct Environmental Review and prepare CEQA documents** – The CLUP will be included in the project description of the General Plan Environmental Impact Report (EIR). The Implementation Plan, as scoped in this Work Program, would expand the scope of the General Plan EIR.
- **Task 7: Initiate Public Review and Adopt Certified LCP\*** – The final step to LCP certification will involve the circulation of the draft LCP and associated environmental documents for public review, agency review, and recommendations from appropriate City advisory bodies such as the Planning Commission, adoption by the City Council, and certification from the Coastal Commission.
- **Task 8: Initiate Implementation of Certified LCP** – Post-certification, the City will initiate training with staff and prepare materials to assume the responsibility of issuing CDPs in accordance with the LCP and the Coastal Act.

### **C. Project Priorities and Benefits**

Successful completion of the LCP update and certification process in Hermosa Beach will further implement local, regional, and state goals to protect coastal resources. Described below is the relative need to undertake this effort, and how a certified LCP will provide mutual benefits to the City, the Coastal Commission, and the beach-related tourism economy of California.

#### **i. Public Benefit/Significance**

With a tourism-dependent economy, Hermosa Beach proactively works to identify and address relevant coastal issues to maximize public benefits at the local, regional, and statewide levels. By updating the LCP in a comprehensive manner with input from community stakeholders, the City will critically assess all relevant coastal issues and prioritize those issues with the highest public benefits and statewide significance. Issues within the coastal zone such as parking management, beach use, coastal access, and climate change/sea level rise are critical to maintaining coastal resources in Hermosa Beach to the benefit of all California residents and the state’s tourism economy. An in-depth assessment and a comprehensive set of effective solutions will maximize the use and protection of the City’s coastal resources for public benefit.

#### **ii. Relative Need for LCP Update/Extent of Update**

Following adoption of the California Coastal Act in 1976, the City of Hermosa Beach embarked on the development of a CLUP in partnership with the California Coastal Commission to maximize protection of coastal resources and the economic benefits these coastal resources provided to Hermosa Beach and California. The last comprehensive update to the City's CLUP was completed in 1980. The City prepared and submitted implementing ordinances and amendments in 2000 toward obtaining a certified LCP. However, the LCP was not certified; the City and the Coastal Commission were not able to resolve several issues, including use of the beach for temporary events, water quality management, and categorical exclusions. Since that time, several emerging coastal resource and protection issues have arisen, such as climate change and sea level rise, and the regulatory landscape and new technologies have emerged that may help to solve issues that were previously unresolved or constrained by lack of staff resources or funding and would benefit from being addressed in a comprehensive manner through the LCP.

The grant funds for this effort are focused on direct data collection, analysis of data, and exploration of new strategies that result from the data collection and analysis. Completing this effort in coordination with the General Plan/CLUP update, and other related efforts under way, will result in a CLUP and Implementing Ordinance that comprehensively address issues within the coastal zone such as parking management, beach use and coastal access, climate change/sea level rise, and stormwater management.

### **iii. Addressing the Effects of Climate Change**

Coastal resources affected by sea level rise and adverse climate change effects will be studied as part of integrated General Plan/CLUP update; the Infrastructure-focused Vulnerability, Risk Assessment, and Adaptation Strategy supported by the Climate Ready grant program; and the Los Angeles Regional Sea Level Rise Adaptation Coastal Conservancy grant. It is important to note that studies completed as part of separate, concurrent efforts will provide recommendations; however, effective application and translation of those recommendations into policy and programs is likely to be limited until a more complete update of the LCP is undertaken.

This grant opportunity, in combination with studies identified in the General Plan update process, would present Hermosa Beach with the opportunity to ensure the potentially adverse effects of sea level rise and climate change are integrated into CLUP and the municipal code and addressed as part of all coastal projects and events in which a CDP is required. Many recent and current efforts under way in Hermosa Beach have focused on integrating sustainability and greenhouse gas (GHG) reduction planning into all facets of the City and community plans, policies, and practices. These efforts have been supported through multiple staff efforts and grants, as identified in the figure at the end of this project description, and include the Strategic Growth Council, Southern California Association of Governments, and Coastal Conservancy grants. These existing efforts will be leveraged and incorporated into the LCP update, consistent with the City's goals to integrate climate change and GHG reduction into all planning processes.

### **iv. Likelihood of Success/Effectiveness**

There are many benefits to concurrent and multiple comprehensive planning processes and projects, including the General Plan update and LCP. Should this funding request be granted, the likelihood of successful LCP adoption, certification, and implementation will increase based on:

- **Leveraged Community Dialogue and Stakeholder Engagement** – Hermosa Beach recently embarked on a Community dialogue process to identify community priorities,

values, and ideas for the future. Completing the LCP in tandem with these other efforts provides an opportunity to leverage the Community Dialogue process and stakeholder engagement process to gain valuable community input and avoid meeting fatigue.

- **Concurrent General Plan Update Process and Framework** – The City’s General Plan update will be funded through the commitment of City’s resources and grants from the California Strategic Growth Council, California State Coastal Conservancy, Southern California Association of Governments, and Ocean Protection Council. A comprehensive update to the CLUP and implementing ordinance, in coordination with the General Plan update, would ensure coastal resource and access issues are concurrently identified, addressed, and implemented.
- **Strengthened Technical Analysis** – While previous efforts in Hermosa Beach have not yet led to certification of the LCP implementation component, the City has unprecedented support and momentum to leverage and fund key technical analysis concurrent with the preparation of the General Plan update. This would provide additional context and analysis to support specific policies and components of the implementation plan that have previously been unclear or contested among stakeholders, decision-makers, or other community members.

#### **v. Workload and Permit Streamlining**

Charged with implementation of the Coastal Act of 1976, the Coastal Commission serves both a planning and regulatory function in protecting California’s coastal resources. As with many organizations, the Coastal Commission is inundated with assistance requests, permit applications, and appeals that exceed current workload capacity, resulting in prolonged or delayed approval or decisions on CDPs that can compromise economic development, coastal protection, and other objectives of Hermosa Beach and the Coastal Commission. The City anticipates that an updated CLUP would reflect current and future conditions and integrate issues and solutions in response to stakeholder and Coastal Commission engagement, which should reduce appeals and thus workload of staff. In addition, a certified LCP would reduce workload of Coastal Commission staff as the City would lead processing of CDPs. A comprehensive update to the Hermosa Beach CLUP and preparation of implementing documents resulting in certification by the Coastal Commission would help to achieve the following priority goals and organizational objectives of the 2013–2018 Strategic Plan.

#### **Coastal Commission Priority Goals**

- Maximize Public Access and Recreation
- Protect Coastal Resources
- Address Climate Change through LCP Planning, Coastal Permitting, Inter-Agency Collaboration, and Public Education

#### **Organizational Objectives**

- Strengthen the LCP program
- Improve the regulatory process, compliance, and enforcement
- Enhance information management and e-government
- Build agency capacity

#### **vi. Project Integration/Leverage/Matching Funds**

The City has the opportunity to leverage multiple funds and resources to ensure timely completion of this important comprehensive planning program. Funds and resources available for leverage and match include the Strategic Growth Council Sustainable Communities Planning Grant, City in-kind donations (staff time and funds), and other grants summarized below.

- **Strategic Growth Council Sustainable Communities Planning Grant** – In 2012, the City was awarded a Sustainable Communities Planning Grant to prepare a ‘Comprehensive Blueprint for Sustainability and a Low Carbon Future.’ This three-year planning effort includes a basic assessment of sea level rise-related threats to the City’s coastal areas and a social vulnerability assessment of populations, properties, and coastal erosion and flood inundation. While the Strategic Growth Council grant will provide valuable resources to assist the City in identifying coastal resource issues and developing General Plan goals and policies, the grant does not cover the development of the coastal components of the zoning code and other implementing elements that support certification of the LCP. Specifically, funding to support a comprehensive LCP update at this time would enable Hermosa Beach to include LCP issues, policies, and implementation as part of the larger General Plan effort, leveraging the visioning and policy development process, document creation/integration, review of technical analysis, environmental analysis, and incorporation into a state-of-the-art customizable e-plan.
- **Staff In-Kind Donations** – The City of Hermosa Beach will commit in-kind staff funds for key staff including the City Manager, GIS Analyst, Senior Planner, Community Development Director, Planning Assistant, and Building Official.
- **State Coastal Conservancy Grant Applications** – The City of Hermosa Beach has been recommended to receive a State Coastal Conservancy Climate Ready Grant to evaluate City-specific infrastructure vulnerabilities. Additionally, Hermosa Beach is part of the Los Angeles Regional Local Coastal Program Sea Level Rise Adaption Grant to forecast coastal erosion and shoreline changes along with associated with sea level rise. This project has also been recommended for funding by the Ocean Protection Council staff.
- **Southern California Association of Governments (SCAG) Sustainability Grants** – In 2013, Hermosa Beach was the lead applicant or a partner in the solicitation of two separate grants from SCAG. The South Bay Bicycle Coalition received a grant to create a Bicycle Mini-Corral Plan, which will help to prioritize areas along the Strand in which to set up bicycle corrals and improve beach access and mobility, without impacting vehicle parking needs. Hermosa Beach also received a grant from SCAG to prepare a Carbon Neutral Plan, identifying GHG reduction policies and climate change adaptation needs.
- **Other** – The City Council’s adopted Strategic Plan identifies the General Plan/CLUP and a Beach Management Plan and LCP as its top priorities along with a Carbon Neutral Plan. The City is currently updating its ordinances to comply with its new Los Angeles Municipal Stormwater Permit. The City has supported USC Sea Grant Proposal to Develop a Model Ordinance for Local Governments to Integrate Sea-Level Rise Adaptation into Existing Land Use Plans, as well as undertaking many other efforts summarized in the figure presented on the following page.



# City of Hermosa Beach—Reinventing the General Plan for a Sustainable and Low Carbon Future

## Hermosa Beach General Plan

Land Use, Circulation, Housing, Conservation, Open Space, Safety,  
Noise, Economic Development, Urban Design

General Plan Land Use Map, Zoning Map

## Hermosa Beach Coastal Land Use Plan

Coastal Recreation, Access, Development,  
Parking, Housing

Coastal Zone Map

### STATE INPUTS

Climate Change Resources  
California Climate Adaptation  
Strategy  
Impacts of Sea Level Rise on the  
California Coast

**GUIDANCE & TOOLS**  
General Plan Guidelines  
Local Coastal Plan Updates  
California Env. Quality Act  
California Climate Change Portal  
& the General Plan  
Reinventing the General Plan  
Climate & Air Pollution Planning  
Assistance Tool  
Cal-ADAPT ADAPT  
Decision Making (RAND)  
Cool California: Toolkit  
Cool Cities

### REGIONAL INPUTS

Sustainable Communities Strategy  
Sustainable South Bay Strategy  
SCAQMD & Transp Planning  
Impacts of Sea Level Rise on the California Coast  
Climate Change and Future of Southern California  
Water Reliability 2020  
Development Patterns in South Bay  
Hermosa Beach Profile (SCAG)  
Santa Monica Bay Restoration  
Low Impact Development  
South Bay Environmental Services Center  
AQMD On The Air  
Adapting to Climate Change—Video seminar on  
California's strategy

### CITY INPUTS

***Comprehensive Plans***  
City Council Strategic Plan  
Sustainability Plan  
Beach Cities Livability Plan  
Economic Development Plan  
***Programs***  
South Bay Bicycle Master Plan  
Carbon Neutral Scoping Plan  
NPDES (Water Quality) Program  
Blue Zones Program  
Community Dialogue  
PCH/Aviation Improvement Concept Plan  
Municipal Carbon Neutral Plan (2013)  
Climate Action Plan (2014)  
Econ Plan-Civic Center/Downtown (2013-14)  
***Implementation***  
Pier Avenue Streetscape Project  
Municipal GHG Inventory  
Community GHG Inventory  
Pedestrian Safety Assessment  
City Sustainability Actions  
Complete Streets Policy  
Hermosa Green Incentives  
Hermosa Cal-Green Code  
Water Conservation Ordinance  
Water Efficient Landscape Ordinance  
City Fleet Policy  
2013 Municipal Energy Audit  
High Efficiency Product Procurement Policy

### PROCESS

(simplified)

Existing Conditions  
Issues/Opportunities/Vision  
2013-14



Alternatives/Impacts  
2014-15



Draft Plan/EIR  
2015



Planning Commission  
City Council  
Coastal Commission  
2016

## IMPLEMENTATION

### REGULATORY

Zoning & other codes  
Coastal zoning code (unified code)  
Coastal Commission – Local Coastal Program  
Standards & guidelines

### PROGRAMS

Programs, studies & plans  
Educational tools/training  
Capital improvements  
Municipal/community-focused  
Monitor targets/adapt/revise

### COLLABORATION

Partnerships  
Community programs  
City-local-regional-state  
Partnerships  
Funding

## 2. WORK PROGRAM AND SCHEDULE.

### SCHEDULE

Proposed starting date: April 30, 2014

Estimated completion: April 30, 2016

### WORK PROGRAM

The following work program includes a description of the proposed project's key tasks, the significant and pertinent project benchmarks, and expected dates for reaching or completing each step. These will be used in monitoring grant progress and in grant reporting to ensure efficiently and timely completion of each key task.

<b>Task 1. Coordinate with the Coastal Commission</b>	
<u>Objective:</u> Work with California Coastal Commission staff to effectively create an LCP that will meet local needs and address issues of statewide importance.	
1.1 Early Coordination and Engagement	<i>The City and consultant team will participate in an initial meeting with regional Coastal Commission contacts to discuss the LCP update process and set clear goals and expectations for Coastal Commission coordination and engagement.</i>
1.2 Identify and Review Issues of Statewide Importance	<i>The City and consultant team intend to conduct early review of technical analyses and draft reports with Commission staff to ensure Commission priorities are achieved in the development of the CLUP and implementing ordinances.</i>
1.3 Review and Certify LCP	<i>The City anticipates meeting with Coastal Commission staff and the City's consultant to review draft documents to ensure that the LCP document as reviewed and forwarded to the Coastal Commission by the City Council will not require extensive revision and/or recirculation.</i>
<i>Task Outcome/Deliverables:</i> - Up to four (4) check-in or status update meetings with Coastal Commission staff.	
Projected completion date:	April 2016
<b>Task 2. Engage the Community and Stakeholders</b>	
<u>Objective:</u> Collaborate with local residents, businesses, and visitors to identify and address key issues threatening economic prosperity and quality of life.	

2.1 Community Engagement Plan	<i>As part of the stakeholder engagement for the General Plan update, the City and consultant team will identify opportunities to conduct engagement activities specific to coastal issues as part of the larger engagement process. The Community Engagement Plan will identify strategies the project team will use to engage those who travel to Hermosa Beach to work in low-wage jobs or visit the beach, seniors and disabled persons who access Hermosa Beach-based services, lower-income persons in Marineland Mobilehome Park, and renters throughout the City. The Community Engagement Plan will also address media relations and needs for Spanish translation.</i>
2.2 Community Engagement Events	<i>As part of the planned engagements for the General Plan update, the City and consultant team will host and facilitate up to three stakeholder engagement events throughout the process. These may be stand-alone events or processes such as a stakeholder interview process, focus group meetings with key stakeholders, or community-oriented events. For example, a community event for the General Plan update may contain multiple stations or activities, one of which may be dedicated to the LCP. In advance of each event, an approach memo will be prepared to clarify the purpose, goals, and outline of the event. An event summary will be prepared following each event to describe the key outcomes and recommendations for consideration in development of the LCP.</i>
<i>Task Outcome/Deliverables:</i> - Stakeholder engagement process memo - Up to three (3) workshops (or equivalent efforts/events) to engage stakeholders - Event approach and summary memos (one (1) per event)	
Projected completion date:	April 2015
<b>Task 3. Inventory Coastal Resources and Identification of Key Issue Areas</b>	
<u>Objective:</u> Identify key issues, opportunities, and trends affecting coastal resources.	
3.1 Coastal Boundary Delineation and Confirmation	<i>At the outset, the City and consultant team will review and confirm with Coastal Commission Staff the Coastal Zone boundaries within Hermosa Beach. This initial step has been initiated as part of the General Plan update, and will ensure consistent review and application of land use policies for the coastal zone.</i>
3.2 Existing Conditions and Key Indicators	<i>The City and consultant team will prepare a summary of existing conditions and key indicators following review of existing policies and programs, identification of key issue areas through meetings with Coastal staff and key stakeholders, and current best practices in similar jurisdictions.</i>

3.3 Issue-Specific Technical Analysis	<i>To facilitate in-depth review of coastal issues in Hermosa Beach, the City's consultant team will conduct various technical studies to address key issues. At a minimum, this will include technical analysis and background reports associated with stormwater runoff, climate adaptation and sea level rise, beach use and coastal access, and parking utilization. Other topics may be included as they are identified in the stakeholder process or existing conditions analysis.</i>
3.4 Issues, Opportunities, and Trends Report	<i>A section of the issues, opportunities, and trends report prepared by the City's consultant team as part of the General Plan update will address coastal-specific issues, opportunities, and trends. To assist in the development of coastal policies and programs for the CLUP component of the LCP, the existing environmental conditions, land use and development activity, housing, parking, and coastal access opportunities within the Coastal Zone portion of the City will be identified and analyzed. The update to environmental conditions is critical, as Coastal Commission staff will require an accurate accounting of coastal resources, habitat values, and viewsheds.</i>
<i>Task Outcome/Deliverables:</i> - Coastal Boundary Map - Technical analysis background reports - Issues, Opportunities, and Trends Report	
Projected completion date:	August 2014
<b>Task 4. Prepare a Plan for Coastal Act Priority Uses (CLUP)</b>	
<u>Objective:</u> Comprehensively address both current and emerging issues associated with coastal land uses.	
4.1 Coastal Land Use Plan Components for General Plan	<i>The City and consultant team will prepare the General Plan to include all of the topics required by state law plus additional topics as determined during the process. More specifically, there is overlap in some topics which the General Plan and CLUP will cover. To ensure consistency between the two, the following topics will be addressed in both plans concurrently:</i> <ul style="list-style-type: none"> <li><i>• Land use, including existing and future uses and policies on different areas of the community, including land uses in the coastal zone.</i></li> <li><i>• Urban design and community character to preserve and enhance the unique quality of Hermosa Beach and its coastal resources.</i></li> <li><i>• Mobility and circulation, including street standards, complete streets, active transportation, and connections to open spaces and destinations, including the beach and the Strand, parks, and greenbelts, parking policy and management strategies, and transportation demand management policies.</i></li> <li><i>• Economic development, including tourism and support for the</i></li> </ul>

	<p><i>visitor-serving economy, expanding commercial activity and fiscal sustainability.</i></p> <ul style="list-style-type: none"> <li>• <i>Coastal land use policies needed for the Coastal Land Use Plan.</i></li> <li>• <i>Public facilities and services, including the need for new facilities.</i></li> <li>• <i>Climate change and adaptation, including specific measures to meet AB 32 GHG emissions goals and adapt to a changing climate.</i></li> <li>• <i>Sustainability, including green buildings, water conservation, energy conservation, and other topics recommended in the existing Sustainability Plan and those recommended during the public process.</i></li> <li>• <i>Public health policies to address active transportation, healthy lifestyles, community gardens, access to healthy and organic foods, air quality, social support, and other topics of concern.</i></li> <li>• <i>Coastal protection, marine biodiversity, and open space protection.</i></li> </ul>
4.2 Land Use Plan	<p><i>The CLUP will reflect specific City goals, such as holistically protecting the coastal watershed and marine environment, incorporating state-of-the-art coastal protection policies, and strengthening the visitor-serving economy. The City and consultant team will prepare the CLUP in accordance with the Coastal Act and to address the existing and emerging issues relevant to coastal resources in Hermosa Beach.</i></p>
<p><i>Task Outcome/Deliverables:</i></p> <ul style="list-style-type: none"> <li>- Coastal Land Use Plan components for General Plan (memo)</li> <li>- Coastal Land Use Plan (Admin, Public, Hearing Drafts and Final Plan)</li> </ul>	
Projected completion date:	April 2016
<b>Task 5. Develop Implementing Ordinances</b>	
<p><u>Objective:</u> Develop implementing ordinances and resolve issues that have prevented Hermosa Beach from receiving California Coastal Commission certification.</p>	
5.1 Implementing Ordinance	<p><i>The City and consultant team will develop and/or update implementing ordinances concurrently with the CLUP. The topics to be covered by the implementing ordinances are likely to cover the following issues:</i></p> <ul style="list-style-type: none"> <li>• <i>Coastal Development Standards and Post Certification Map</i></li> <li>• <i>Parking and Transportation Demand Management</i></li> <li>• <i>Coastal Access and Beach Use</i></li> <li>• <i>Visitor-Serving Uses and Tourism</i></li> <li>• <i>Sea Level Rise and Coastal Resilience</i></li> <li>• <i>Stormwater Management</i></li> </ul>

<p><i>Task Outcome/Deliverables:</i></p> <ul style="list-style-type: none"> <li>- Issue-specific implementing ordinances</li> <li>- Admin, Public Draft, and Final Ordinance (including e-plan)</li> </ul>	
Projected completion date:	April 2016
<b>Task 6. Conduct Environmental Review and Prepare CEQA documents</b>	
<p><u>Objective:</u> Ensure changes proposed to the Coastal Land Use Plan and implementing ordinances minimize potentially adverse environmental effects.</p>	
6.1 Conduct Environmental Review	<p><i>As part of the General Plan update, the City's consultant will prepare a program level EIR on behalf of the City as the lead agency. The CLUP and implementing ordinances will be included in the project description and subsequent environmental analysis. This approach to incorporating the LCP update into the planned environmental review tasks will maximize efficiency and minimize additional costs.</i></p>
<p><i>Task Outcome/Deliverables:</i></p> <ul style="list-style-type: none"> <li>- Admin, Public, and Final Program EIR</li> </ul>	
Projected completion date:	April 2016
<b>Task 7. Initiate Public Review and Adopt Certified LCP</b>	
<p><u>Objective:</u> Adopt and certify the LCP to the mutual satisfaction of Hermosa Beach and the California Coastal Commission. While the public hearing process may begin within the grant period, it not anticipated the draft LCP could be submitted for certification within the grant period.</p>	
7.1 Study Sessions and Public Hearings	<p><i>To consider and take action on the draft General Plan/Coastal Land Use Plan, implementing ordinances, and EIR, the City will hold up to four (4) public hearings and/or study sessions. As part of this task, public comments and comments from the Planning Commission and City Council relative to the LCP will also be addressed. The City's consultant will participate in meetings as permitted by the project budget.</i></p>
7.2 Prepare and Submit LCP Certification Package to the Coastal Commission	<p><i>The City and the consultant team will prepare the basic Final LCP certification package (including the City-certified EIR) for submittal to the California Coastal Commission for approval, with the final documents to be inserted when the City's hearing process is complete. Final steps are likely to occur after the grant period: If the Commission approves the LCP, as submitted, then the action on the LCP is complete. If the Commission either denies or approves the LCP with suggested modifications, the City will work with Coastal Commission staff to determine the best course of action to implement the LCP. By working with Commission staff early in the process, the City increases the likelihood of Commission approval of the amendments as submitted.</i></p>
<p><i>Task Outcome/Deliverables:</i></p> <ul style="list-style-type: none"> <li>- Up to four (4) City Council or Advisory Body meetings</li> <li>- LCP certification package</li> </ul>	

Projected completion date:	Commencing near the end of the grant period, for the period required by the public hearing processes anticipated to extend beyond the grant period.
<b>Task 8. Initiate Implementation of Certified LCP</b>	
Objective: Prepare staff and materials for post-certification CDP responsibilities.	
Task 8.1 Update City LCP educational documents and application materials	<i>Following certification of the LCP, the City will take on the primary responsibility for issuing CDPs. As this transition occurs, the City will update checklists, brochures, and other materials as necessary to ensure CDP issuance is consistent with the newly certified LCP.</i>
Task 8.2 Train City staff on post-certification CDP process	<i>To facilitate this transition, the City will conduct a training session with City staff to ensure those working with applicants in the coastal zone understand the new CDP process and can guide project applicants through this new process.</i>
<i>Task Outcome/Deliverables:</i> - New/updated LCP or CDP materials (i.e., permit application checklist, brochures) - Staff training agenda and materials	
Projected completion date:	Materials can be created and training can occur within the grant period with final, minor changes during the final certification period which is likely to occur after the grant period.

## BENCHMARK SCHEDULE

ACTIVITY	COMPLETION DATE
Meetings with Coastal Commission	April 2016
Engagement Plan	April 2015
Coastal Boundary Map	April 2014
Issues, Opportunities, and Trends Report	August 2014
Draft Land Use Plan	April 2016
Draft Implementing Ordinances	April 2016
Draft Environmental Document	April 2016
Submit LCP Certification Package	April 2016*
Post-Certification LCP Materials	April 2016*

\*It is likely that this task will extend beyond the grant period.

3. **A BUDGET.** Please provide a proposed budget, including the Application Budget Information and a Budget Summary, using the provided Application Budget Form.

### APPLICATION BUDGET INFORMATION

**Funding Request: \$112,750**

**Total Project Cost: \$392,639**

### PROJECT FUNDING SOURCES

Task	Task	Total Cost	Allocation of total cost among all funding sources			
			Applicant's Funding – City Funds + In-Kind Match	LCP Grant Funding	Other Funds (Strategic Growth Council)	Other Funds (Coastal Conservancy & SCAG Grants)
1	Coordinate with the Coastal Commission	\$13,316	\$1,196	\$8,500	\$3,620	\$0
2	Engage the Community and Stakeholders	\$13,788	\$1,088	\$1,500	\$11,200	\$0
3	Inventory Coastal Resources and Identification of Key Issue Areas	\$244,244	\$17,524	\$52,000	\$10,720	\$164,000
4	Prepare a Plan for Coastal Act Priority Uses (CLUP)	\$28,398	\$2,008	\$7,000	\$19,390	\$0
5	Develop Implementing Ordinances	\$54,288	\$23,788	\$30,500	\$0	\$0
6	Conduct Environmental Review and Prepare CEQA documents	\$18,896	\$18,896	\$0	\$0	\$0
7	Initiate Public Review and Adopt Certified LCP	\$17,953	\$3,203	\$13,250	\$1,500	\$0
8	Initiate Implementation of Certified LCP	\$1,756	\$1,756	\$0	\$0	\$0
<b>TOTAL</b>		<b>\$392,639</b>	<b>\$69,459</b>	<b>\$112,750</b>	<b>\$46,430</b>	<b>\$164,000</b>

### OTHER FUNDING SOURCES (NOT INCLUDING IN-KIND SERVICES)

\$ Amount	Source of Funds	Status (Committed, Applied, etc.)
\$46,430	Strategic Growth Council Urban Planning Grant	Committed
\$235,000 for overall project (approx \$39,000 in benefits to City)	Ocean Protection Council/Coastal Conservancy - Sea Level Rise Adaptation (Los Angeles Region)	Recommended
\$100,000	California Coastal Conservancy Climate Ready Grant Application – Hermosa Beach	Recommended
\$25,000	SCAG Sustainability Planning Grant	Committed



## In-kind Services: \$ 14,999

### Staff Rates

Position	Staff Rates
City Manager	\$96.00
Community Development Director	\$61.00
Senior Planner	\$43.00
Building Official	\$41.00
GIS Analyst	\$33.00
Planning Assistant	\$31.00
Administrative Assistant	\$32.00

### In-Kind Estimates by Staff and Hours in support of this grant request

Task Number	City Manager		Community Development Director		Senior Planner		Building Official		GIS Analyst		Planning Assistant		Administrative Assistant		TOTAL	
	Hours	Cost	Hours	Cost	Hours	Cost	Hours	Cost	Hours	Cost	Hours	Cost	Hours	Cost	Hours	Cost
1	5	\$480	4	\$244	8	\$344	0	\$0	0	\$0	0	\$0	4	\$128	21	\$ 1,196
2	0	\$0	4	\$244	8	\$344		\$0	0	\$0	12	\$372	4	\$128	28	\$ 1,088
3	0	\$0	12	\$732	16	\$688	4	\$164	16	\$528	12	\$372	0	\$0	60	\$ 2,484
4	4	\$384	8	\$488	4	\$172	8	\$328	4	\$132	8	\$248	8	\$256	44	\$ 2,008
5	4	\$384	8	\$488	24	\$1,032	8	\$328	4	\$132	8	\$248	8	\$256	64	\$ 2,868
6	0	\$0	0	\$0	0	\$0	0	\$0	12	\$396	0	\$0	0	\$0	12	\$396
7	8	\$768	12	\$732	24	\$1,032	0	\$0	4	\$132	5	\$155	12	\$384	65	\$ 3,203
8	0	\$0	4	\$244	12	\$516	12	\$492	0	\$0	8	\$248	8	\$256	44	\$ 1,756
<b>TOTAL</b>	21	\$2,016	52	\$3,172	96	\$4,128	32	\$1,312	40.00	\$1,320	53.00	\$1,643	44	\$1,408	338	\$ 14,999

## BUDGET SUMMARY

### Grant Application Budget Form

Organization Name: City of Hermosa Beach

Project Title: Hermosa Beach: Integrating the LCP

Requested Amount: \$112,750

	Grant Request Budget	Total Project Budget (if different)
Personnel:		
Salaries and Wages (1)	\$0	\$14,999
Benefits (2)	\$0	
<i>Total Personnel</i>	\$0	\$14,999
<b>Operating Expenses:</b>		
Postage/Shipping	\$0	\$0
Supplies/Materials (3)	\$0	\$0
Travel (4)	\$0	\$0
Indirect Cost (5)	\$0	\$0
Consultant Costs	\$112,750	\$377,640
Other	\$0	\$0
<i>Total Operating Expenses</i>	\$112,750	\$377,640
<b>TOTAL BUDGET</b>	\$112,750	\$392,639

**A RESOLUTION FROM THE APPLICANT'S GOVERNING BODY.** Please submit a resolution containing that contains the following authorizations: 1) authority to submit the proposal, 2) authority to enter into a contract with the California Coastal Commission if the grant is awarded, and 3) designation of the applicant's authorized representative (name and title). A sample resolution is provided as Attachment A.

The City will provide a signed resolution with the authorizations noted above following the City Council meeting to be held on December 10, 2013.